



# ARN's Best Airport Concessions Programs 2002

## Category 1: Airport with Best Program Design

<i>Large</i>													
Minneapolis-St. Paul (MSP)	4	2	2	4	2	4	4	4	4	2	2	4	<b>38</b>
Las Vegas (LAS)	3	4	3	2	2	3	3						<b>20</b>
Phoenix Sky Harbor (PHX)	4	3	3	2	3	4							<b>19</b>
Dallas Ft. Worth (DFW)	2	4	3										<b>9</b>
Philadelphia (PHL)	3	2	3										<b>8</b>
Denver International (DIA)	3	1											<b>4</b>
Charlotte (CLT)	3												<b>3</b>
Atlanta (ATL)	2												<b>2</b>

<i>Medium</i>													
Portland (PDX)	3	4	3	3	3	3	4	3	4				<b>30</b>
Pittsburgh (PIT)	4	2	3	2	4	4	3	3					<b>25</b>
Chicago Midway (MDW)	2	2	2	2	2								<b>10</b>
Ft. Lauderdale (FLL)	4	2	1	3									<b>10</b>
Raleigh Durham (RDU)	3	2	2										<b>7</b>
Cincinnati (CVG)	4												<b>4</b>

### *Small*

Norfolk (ORF)	2	2	3	3	4	2							<b>16</b>
West Palm Beach (PBI)	3	3	4	1	3								<b>14</b>
Providence (PVD)	4	4	2	3									<b>13</b>
Charleston (CHS)	3	2	3										<b>8</b>
Tucson (TUS)	4												<b>4</b>
Columbus (CMH)	1	2											<b>3</b>

<i>Single Terminal</i>													
Phoenix (PHX) Terminal 3	4	3	4	2	3	3	2						<b>21</b>
JFK Terminal 1	2	4	4	1	4								<b>15</b>
JFK Terminal 7	3	3	3	2	3								<b>14</b>
Philadelphia (PHL) Terminal F	2												<b>2</b>

## Category 2: Airport with Best Redeveloped Program

<i>Large</i>													
Minneapolis-St. Paul (MSP)	4	4	3	4	2	4	4	4	4	2	1	4	<b>40</b>
Phoenix (PHX)	3	4	3	2	2	3	4	2	2				<b>25</b>
Dallas Ft. Worth (DFW)	2	2	4	2	3	3							<b>16</b>
Philadelphia (PHL)	3	3	2	3									<b>11</b>
Charlotte (CLT)	2	3	3										<b>8</b>

<i>Medium</i>													
Portland (PDX)	2	4	4	3	2	3	4	3	4				<b>29</b>
Cincinnati (CVG)	4	2	4	1	3	3	3						<b>20</b>
Pittsburgh (PIT)	3	3	3	2	2	2							<b>15</b>



<i>Medium</i>													
Cincinnati (CVG)	2	2	4	1	2	4	3						18
Portland (PDX)	3	3	2	4	3	1							16
Pittsburgh (PIT)	4	3	2	3									12
Chicago Midway (MDW)	3	1	2	3	3								12
Nashville (BNA)	4												4
Ft. Lauderdale (FLL)	2												2

<i>Small</i>													
Columbus (CMH)	3	3	4	2									12
Norfolk (ORF)	2	4	3	3									12
West Palm Beach (PBI)	4	4	2	1									11

<i>Single Terminal</i>													
JFK Terminal 7	4	3	3	3	3								16
JFK Terminal 1	3	4	4	2									13
Philadelphia (PHL) Terminal F	2	2											4

**Category 5: Airport with Best Overall Program**

<i>Large</i>													
Minneapolis-St. Paul (MSP)	4	3	3	3	4	4	4	4	2	3	3		37
Phoenix (PHX)	4	4	2	3	2	3	4	2					24
Dallas-Ft. Worth (DFW)	2	2	2	4	2	2	3						17
Philadelphia (PHL)	3	3	3										9
Denver International (DIA)	3	2	1										6

<i>Medium</i>													
Portland (PDX)	3	2	3	3	3	3	4	3	3				27
Pittsburgh (PIT)	4	3	4	4	4	3	3						25
Chicago Midway (MDW)	2	2	2	2									8
Ft. Lauderdale	3	2	2										7

<i>Small</i>													
West Palm Beach (PBI)	4	3	4	3									14
Norfolk (ORF)	2	3	3	2	2								12
Providence (PVD)	1	3	2	2	3								11
John Wayne (SNA)	3	2	1										6
Columbus (CMH)	1	4											5
Tucson (TUS)	4												4
Charleston (CHS)	3												3

<i>Single Terminal</i>													
Newark Terminal C	4	3	4	3	1	3							18
JFK Terminal 7	3	2	3	3									11
JFK Terminal 1	2	3	4	2									11
Philadelphia (PHL) Terminal F	2												2
LaGuardia (LGA) Central Terminal	2												2